

*State of Alabama*  
**Department of Youth Services**

**DYS**



**FY2006**

**Annual Report**



## Dear Governor Riley:

The Department of Youth Services is pleased to present you its 2006 annual report detailing the activities of the department during the fiscal year. One of the most significant accomplishments during the year was that our School District was the first juvenile correctional education system in the country to be accredited by both the Southern Association of Colleges and Schools (SACS) and the Correctional Education Association at the same time. We were also the second juvenile correctional education system to acquire SACS accreditation as a juvenile correctional facility.

We continue to have excellent working relationships with other agencies and organizations involved in juvenile care and development, such as the Boys and Girls Clubs, the YMCA and the Alabama Writers' Forum. Several of the projects are featured herein in the Featured Programs section.

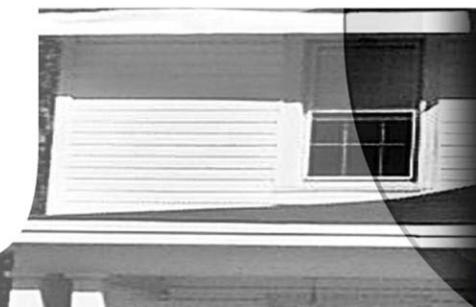
As always, we are appreciative of the support and encouragement of your administration, as well as that of the Legislature, our Board, members of our advisory committees, our departmental staff, and the numerous volunteers who give so freely of their time. We anticipate continued success in our programs and activities in FY 2007.

Respectfully submitted,

J. Walter Wood, Jr.



Executive Director



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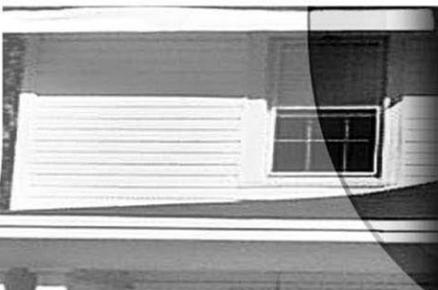
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**DYS**

P.O. Box 66  
Mt. Meigs



Published by:  
Alabama Department  
of Youth Services



# Report of the Board



Mrs. Marcia Calender



## For the Quarter Beginning

October 2005 – December 2005

During the first quarter of the fiscal year, the Director announced the appointment of Mrs. Marcia Calender to the position of Executive Assistant to the Director.

Mrs. Calender, a Department of Youth Services employee for over 14 years, was formerly a Mt. Meigs Campus Administrator and Director of Accreditation and Compliance. She is a Magna cum laude graduate of Judson College, earning a Bachelor of Arts in Speech and Sociology. She is also a graduate of the University of Alabama School of Social Work, and is a licensed social worker.



Also in the first quarter, the Director announced that the Department of Youth Services School District was the first juvenile correctional education system in the country to be accredited by the Southern Association of Colleges and Schools (SACS), and the Correctional Education Association at the same time, and the second to acquire SACS accreditation as a juvenile correctional facility. With this accreditation, credits earned by students must be accepted by other schools.

# Report of the Board

## Repairs to Washington Hall



A new departmental logo was unveiled at the March board meeting. Included in the logo are the scales of justice and five golden stars representing the five DYS campuses. The logo also emphasizes the goal of providing rehabilitation and a sense of community. The logo will be displayed on signs, staff uniforms and stationery.



Restoration efforts to repair damage caused, in part, by Hurricane Ivan were begun during the second quarter of the fiscal year. This renovation included the removal and replacement of the roofs of Washington Hall, Trustee Hall and Thagard Hall. Other repairs to Trustee and Thagard Halls were also begun. The Board also discussed future projects such as replacing trailers on the Mt. Meigs Campus with permanent structures and replacing aging heating and air conditioning units.

The Board was then presented a copy of Dr. Ray Sumrall's research entitled, *Juvenile Diversion Programs in Alabama: An Exploratory Study*, designed to evaluate program effectiveness and the success of students, while creating a formal and internal means of review.

Finally, it was announced at the March meeting that the Correctional Education Association had presented the Austin MacCormick Award for Best Practices in Correctional Education for the "Father Read" program at Wallace School. This award is presented annually to outstanding education programs in corrections.



Instructors Discussing Father Read

## For the Quarter Beginning

January 2006 – March 2006

# Report of the Board

In April, Dr. So Juan Crenshaw was appointed Coordinator for Career and Technical Education Programs. She is also Youth Services' liaison to the Department of Rehabilitation Services. Dr. Crenshaw has been employed by the Department of Youth Services for more than twelve years, and was a science teacher and the Special Education Chairperson for Wallace School prior to her appointment.

Dr. Crenshaw holds a B.S. degree in Biology from Tuskegee University, a M.Ed. in Secondary Education and Biology from Alabama State University, an Ed.S. in Educational Foundations, Leadership and Technology from Auburn University, and an Ed.D. in Educational Foundations, Leadership and Technology from Auburn University.

Spring cleaning at each campus began during the third quarter. At Vacca, Mr. Bob Brooks, former Chairman of the Vacca Advisory Committee, led the students in a campus wide improvement effort. Flower beds were weeded and new flowering plants and shrubs were planted. An agricultural science teacher was also employed at Vacca so that students could experience landscaping and horticulture coursework, in addition to their regular curricula.

All other campuses were also developing their plans for improving the appearance of their facilities. At Mt. Meigs, the flowering shrub, Loropetalum, was planted at Washington Hall.

Also during April, the Sequoyah School at Chalkville received a grant of \$25,000 from the American Cast Iron Pipe Company, for the purpose of improving Chalkville School and campus.

## For the Quarter Beginning

April 2006 - June 2006



Dr. So Juan Crenshaw



Blooming Loropetalum

# Report of the Board

Mr. Bill McDowell



Mr. David Wilkinson

## For the Quarter Beginning

July 2006 – September 2006

Two new members were appointed to the Board by Governor Bob Riley during the last quarter of the fiscal year. Mr. Bill McDowell, Executive Director of Second Mile Development, Inc. was appointed to represent the Fifth Congressional District.

His organization serves the Huntsville community through three programs, Pride for Parents, Second Mile Preschool and Parent Initiative. Pride for Parents provides low cost clothing, school supplies, baby clothes, and toys for Christmas; the preschool serves young children; and The Parent Initiative empowers parents to become more involved in their children's education.

Mr. David Wilkinson, a long standing member of the Vacca Advisory Board, was appointed to represent the Sixth Congressional District. He holds a master's degree in Guidance and Counseling from the University of Alabama and was the Director of Vocational and Technical Education with the Jefferson County School system until his recent retirement. Currently, he is the Director of Public Housing for the Jefferson County Housing Authority.

Mr. Wilkinson led the campaign to restore the Chapel at Vacca and spent many hours of his personal time on the project. His extensive knowledge of construction and maintenance proved invaluable in the renovation effort.

Mr. Wilkinson was also recently elected Chairman of the Vacca Campus Advisory Board.

# Featured Programs

The addition of landscaping and horticulture coursework at Vacca spurred a renewed effort to beautify the campus. In addition



Flowers in Bloom at Vacca

to the coursework, students also gained practical experience by actually pruning and trimming neglected plants and shrubs. The students also learned how to plant and care for flowers and shrubs. All of the buildings gained an improved appearance through the efforts of the students.

The collaboration between the Alabama Writers' Forum, the Department of Youth Services and the students at Chalkville, Vacca

and Wallace schools continued during the year with the highly successful "Writing Our Stories" project. Students at each campus told their stories in both prose and poetry. These anthologies were then published and a book signing event was held at each campus. Students were also given the opportunity to read their work aloud.

Each campus invited a distinguished guest speaker to address the students and visitors. Senator Quinton Ross spoke to the Lurleen B. Wallace school students and guests in October.

In November, the book signing for the Sequoyah School's *New Beginning* was held. A very special guest at the reception was Priscilla Hancock Cooper, a well known poet and educator, who has been working with the aspiring writers at Chalkville. Ms. Cooper explained how much the project had enriched her life.



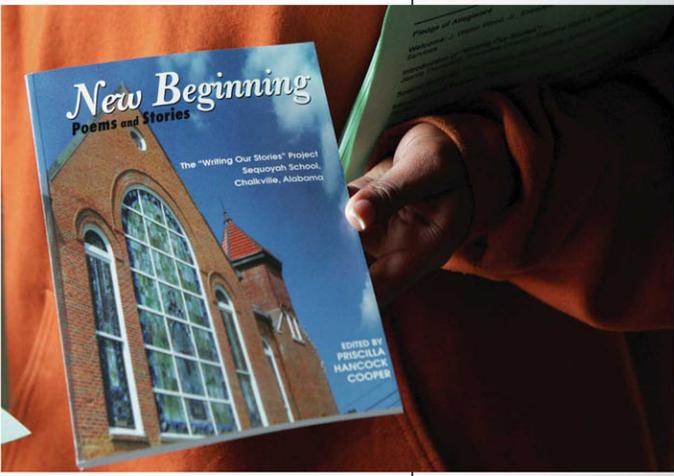
Senator Quinton Ross at Mt. Meigs



Author Priscilla Hancock Cooper

# Featured Programs

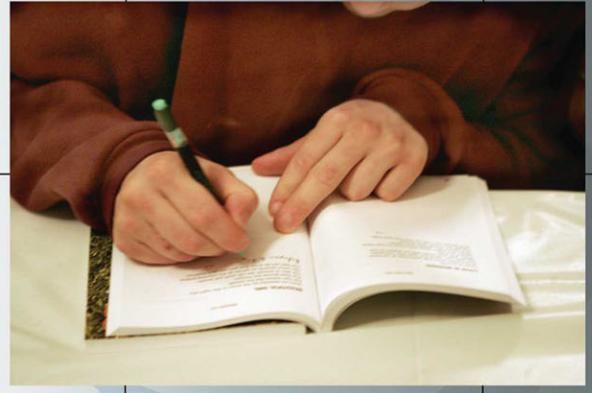
Student holding the publication



Jefferson County Commissioner Shelia Smoot also spoke at the event. She encouraged the students to consider the true value of being published authors.

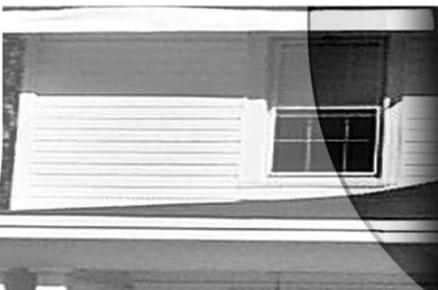


Dr. Eddie Johnson Speaks at Vacca



Book Signing at Mt. Meigs

Also in November, Alabama State Department of Education Assistant Superintendent Dr. Eddie Johnson was the guest speaker at the McNeel School.



# Youth Services Board Members

## Governor

Honorable Bob Riley  
State Capitol  
600 Dexter Avenue  
Montgomery, AL 36130-2751

## Term Expires

Continuous  
as Governor

## State Department Heads

### Name and Address

John Houston, Commissioner      Proxy  
Ala. Dept. of Mental Health  
100 N. Union Street  
Montgomery, AL 36130

Concurrent as  
State Dept. Head

Dr. Donald E. Williamson      Proxy  
State Health Officer      Kathy C. Vincent  
Ala. Department of Public Health      Staff Asst. to the State Health Officer  
RSA Tower Suite 1010      Ala. Department of Public Health  
Montgomery, AL 36130-3017      RSA Tower Suite 1552  
Montgomery, AL 36130-3017

Concurrent as  
State Dept. Head

Dr. Page Walley, Commissioner      Proxy  
Ala. Department of Human Resources  
50 North Ripley Street, Suite 2218  
Montgomery, AL 36104

Continuous as State  
Department Head

Bill Johnson, Director      Proxy  
Ala. Dept. of Economic &      Robert H. Pruitt, Acting Div. Director  
Community Affairs      Law Enforcement Traffic Safety Division  
401 Adams Avenue      P.O. Box 5690  
Montgomery, AL 36103-590      Montgomery, AL 36103-5690

Continuous as State  
Department Head

Dr. Joe Morton      Proxy  
State Superintendent      Dr. Eddie Johnson, Deputy State Supt.  
Ala. Department of Education      AL Department of Education  
P.O. Box 302101      P.O. Box 302101  
Montgomery, AL 36130-2101      Montgomery, AL 36130-2101

Continuous as State  
Department Head

# Youth Services Board Members

## Congressional District Appointments

### Name and Address

### Term Expires

Vacant	1st Congressional District	9/02/2005
Willie R. Jones, Executive Director Cleveland Avenue YMCA 1201 Rosa Parks Avenue Montgomery, AL 36108-3003	2nd Congressional District	9/02/2008
Charles Smith 1280 Sweetwood Court Auburn, AL 36830-2130	3rd Congressional District	9-02-2006
Frankye H. Underwood P.O. Box 2144 Jasper, AL 35502-2144	4th Congressional District	9-02-2007
William A. McDowell Second Mile Development P.O. Box 2531 Huntsville, AL 35804	5th Congressional District	9-02-2009
David C. Wilkinson 2504 Iverness Point Drive Birmingham, AL 35242-4236	6th Congressional District	9-02-2011
Roy P. (Pat) Vice 408 Croy Lane Linden, AL 36148	7th Congressional District	9-02-2008

## Alabama Juvenile Judges' Association

Judge Terri Bozeman Lovell District Court P.O. Box 455 Hayneville, AL 36040	Appointed 1-01-2004	1-01-2010
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# Youth Services Board Members

## Chief Probation Officer Association

Tom Wright, Chief Probation Officer      Appointed 9-01-2003  
 Calhoun County Courthouse  
 25 West 11th Street, Suite 120  
 Anniston, AL 36201

## Term Expires

9-02-2009

## Legislative Appointments

### Name and Address

Senator Bradley Byrne  
 Ala. State House  
 11 South Union Street  
 Montgomery, AL 36130

Ala. Senate  
 Room 738

Concurrent with  
 Legislative Term

Senator Quinton Ross  
 Ala. State House  
 11 South Union Street  
 Montgomery, AL 36130

Ala. Senate  
 Room 731

Concurrent with  
 Legislative Term

Representative Locy Baker  
 115 Bryant Street  
 Abbeville, AL 36310

Ala. House of Representatives  
 Room 522-D

Concurrent with  
 Legislative Term

Representative Mac Gipson  
 507 Cook Road  
 Prattville, AL 36067

Ala. House of Representatives  
 Room 540-B

Concurrent with  
 Legislative Term  
 (Re-appointed 2/03)

## Officers

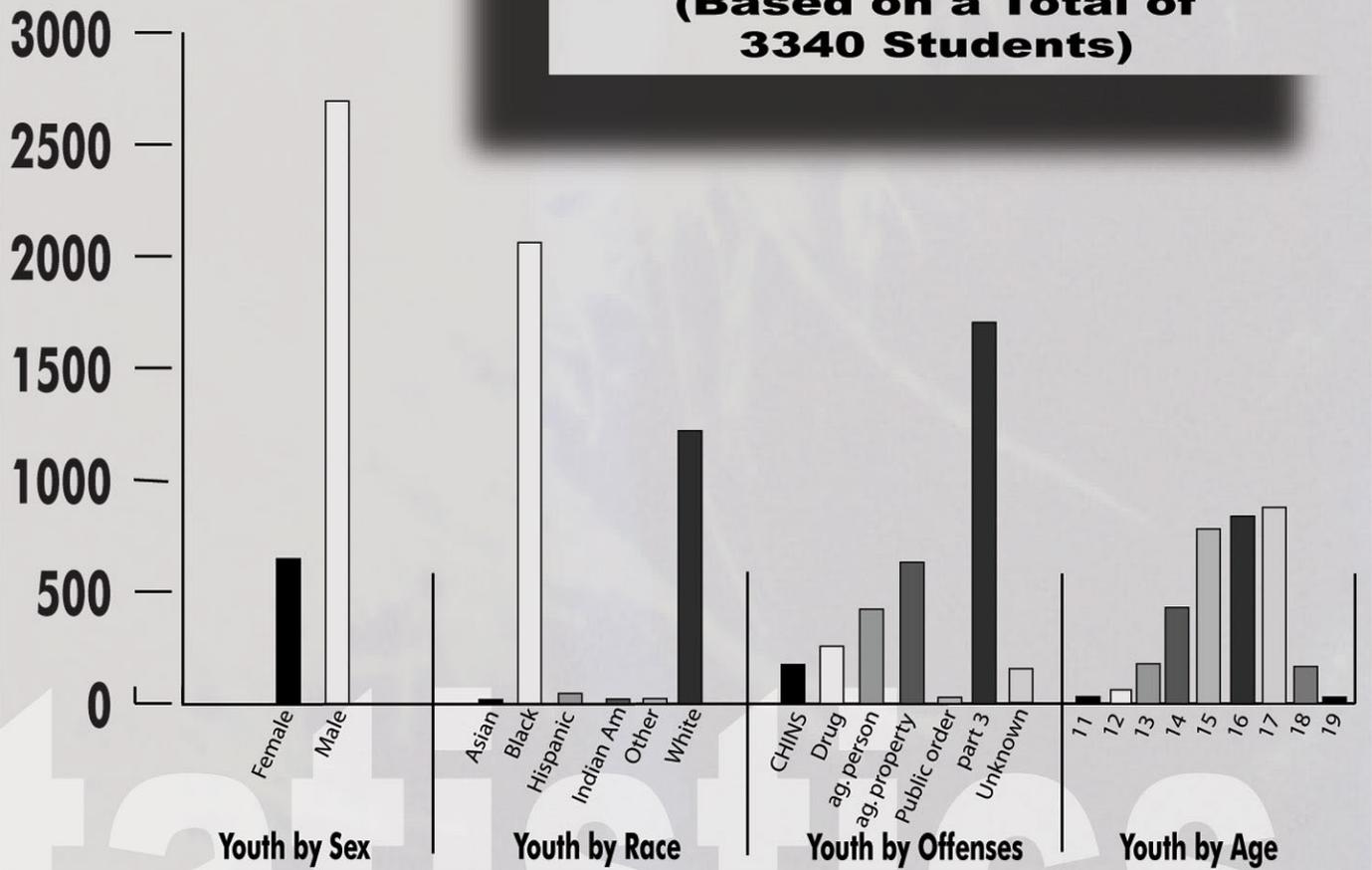
Governor Bob Riley, ex officio Chair  
 Roy (Pat) Vice, Chairman  
 Dr. Eddie Johnson, Vice- Chairman  
 Charles Smith, Secretary- Treasurer

## Representative of the Governor

Ken Wallis, Esq.  
 Governor's Legal Advisor  
 600 Dexter Avenue ( State Capitol)  
 Montgomery, AL 36130-2751

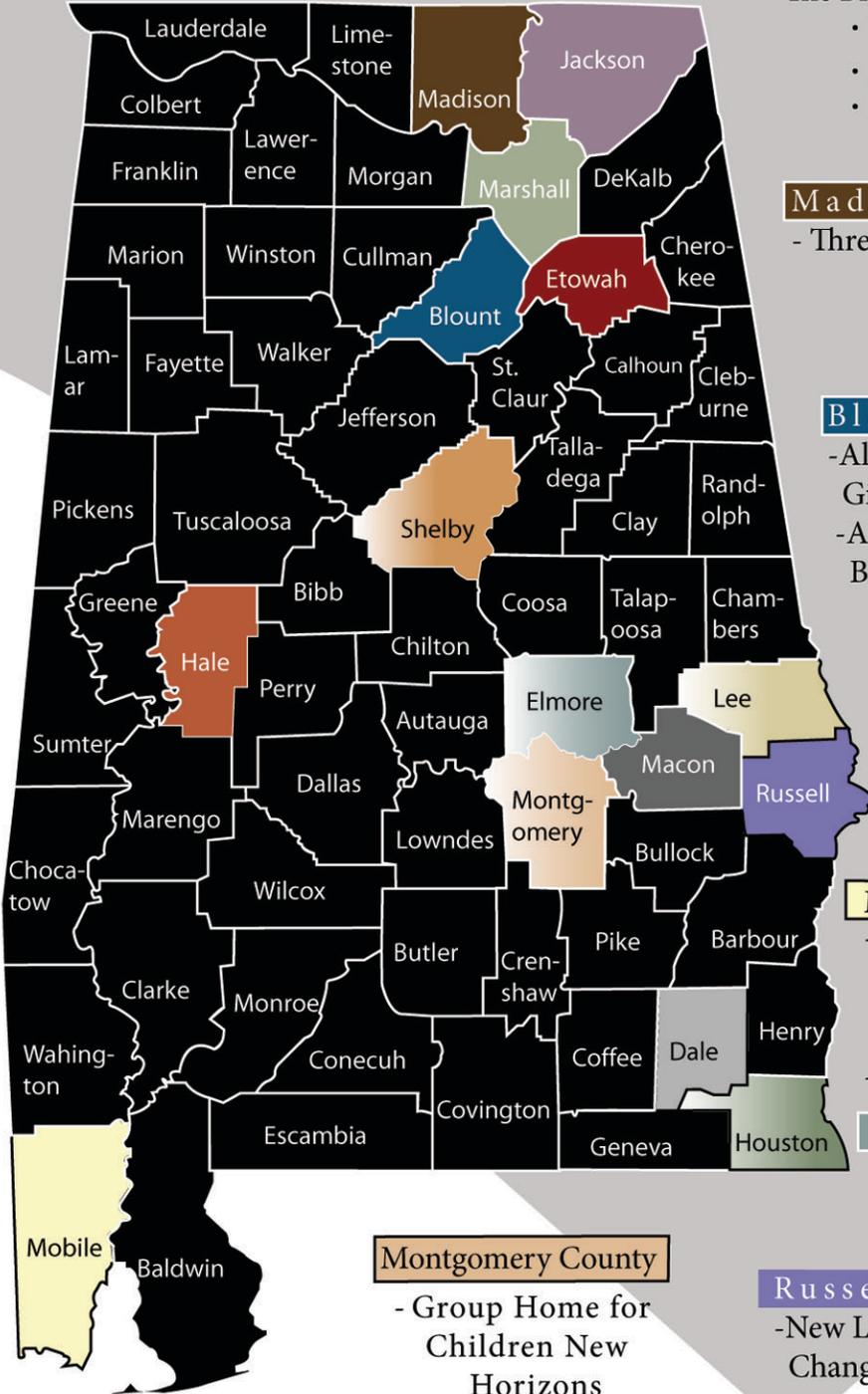
## Juvenile Statistics

(Based on a Total of 3340 Students)



# Private Providers

## Alabama County Color Chart



### Etowah County

- The Bridge:
  - Wilderness Program
  - About Face
  - Reach A & D

### Hale County

- West Alabama Youth Services (CHANCES)
- West Alabama Youth Services

### Madison County

- Three Springs Madison

### Shelby County

- Alabama Youth Homes (Westover)
- Southern Oaks Center Programs

### Blount County

- Alabama Youth Homes, Girls Blount County
- Alabama Youth Homes Boys Blount County

### Marshall County

- Tennessee Valley Family Services

### Houston County

- Big Brother's Home Away From Home
- Laural Oaks Behavioral Center

### Lee County

- J&M Manor
- Lee County Youth Development
- BEAMS
- LCYD-STARs

### Mobile County

- The Bridge- Step A& D Program
- The Bridge- Camp Cobia
- GEMS

### Dale County

- Heritage House

### Elmore County

- Alabama Youth Homes (Wetumpka)

### Macon County

- Three Springs Tuskegee

### Montgomery County

- Group Home for Children New Horizons

### Russell County

- New Life Center for Change

### Jackson County

- Three Springs Choices:
  - Girls
  - Boys



# Land Holdings in 2006

Facility	County	Acreage
Autauga Campus	Autauga	63.07 ± (1)
Birmingham Lots	Jefferson	.36 ± (2)
Chalkville Campus	Jefferson	575.16 ± (3)
Jemison Group Home	Chilton	38.46 ± (1)
Colbert County Lots	Colbert	8.10 ± (2)
Montgomery Group Home	Montgomery	6.17 ± (1)
Mount Meigs Complex	Montgomery	780.53 ± (4) (5)
Troy Group Home	Pike	1.04 ± (1)
Vacca Campus	Jefferson	178.06 ± (2)

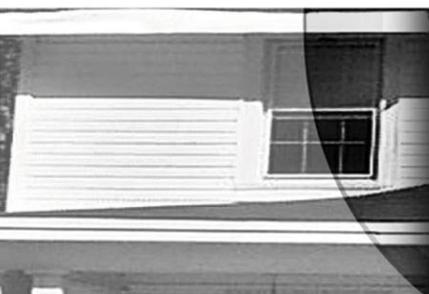
**Total Acreage**

**1,650.95 ±**

- (1) 1991 Survey by Robert Meadows, Alabama Department of Conservation
- (2) 1998 Report of the Alabama Department of Conservation



- (3) 1997 Survey by Sain & Associates and Robert Meadows
- (4) 1997 Survey by Larry Speaks
- (5) 2002 Land sale to DOT



# Youth Services Financial Statement

	Fiscal Year 2002	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006
<b>REVENUES</b>					
General Fund	16,655,629	17,105,629	16,493,129	16,540,233	16,254,316
Children First Trust Fund	6,265,069	8,747,878	11,642,836	12,582,884	11,707,550
AI Special Education Trust Fund	48,593,170	44,365,131	43,874,364	43,781,969	46,803,585
Special Revenue	2,752,567	5,233,611	6,368,391	9,102,626	10,364,564
<b>TOTAL FUNDS AVAILABLE</b>	<b>74,266,435</b>	<b>75,452,249</b>	<b>78,378,720</b>	<b>82,007,712</b>	<b>85,130,015</b>
<b>EXPENDITURES</b>					
Personnel Costs	21,849,992	22,615,485	22,151,322	22,119,128	23,460,554
Employee Benefits	6,538,571	6,819,110	7,435,841	8,503,293	8,850,316
Travel In-State	241,861	282,816	276,963	314,529	312,047
Travel Out-of-State	16,180	14,943	28,862	32,217	48,770
Repairs and Maintenance	236,320	512,823	1,317,512	598,381	394,648
Rentals and Leases	175,044	196,400	184,767	173,592	176,098
Utilities and Communications	1,446,718	1,558,457	1,616,785	2,324,018	1,863,007
Professional Services	20,392,604	21,121,323	22,649,076	21,875,939	25,406,112
Operating Expenses	1,415,844	1,828,952	1,873,813	2,116,253	2,129,884
Transportation Equip Operations	93,740	129,698	126,310	168,257	187,009
Grants and Benefits	19,313,296	13,938,904	15,254,372	17,236,431	17,878,823
Capital Outlay		613,668	-	-	-
Transportation Equip Purchases	67,326	54,775	48,423	65,850	83,500
Other Equipment Purchases	153,635	326,244	254,578	329,639	199,963
<b>TOTAL EXPENDITURES</b>	<b>71,941,131</b>	<b>70,013,598</b>	<b>73,218,624</b>	<b>75,857,527</b>	<b>80,990,733</b>
<b>LESS SPECIAL REVENUE CARRIED OVER</b>	<b>1,553,063</b>	<b>3,891,876</b>	<b>4,975,679</b>	<b>6,143,963</b>	<b>4,000,068</b>
<b>UNALLOCATED APPROPRIATION</b>		<b>1,185,507</b>			
<b>LESS REVERSIONS</b>	<b>772,241</b>	<b>361,268</b>	<b>184,417</b>	<b>6,222</b>	<b>139,214</b>
<b>BALANCE UNENCUMBERED</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# School District Financial Statement

	Fiscal Year 2002	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006
<b>REVENUES</b>					
General Fund	-	-	-	-	-
AI Special Education Trust Fund	6,538,548	6,648,596	6,720,663	6,715,712	7,248,800
Special Revenue	657,878	603,311	711,644	739,596	512,545
<b>TOTAL FUNDS AVAILABLE</b>	<b>7,196,426</b>	<b>7,251,907</b>	<b>7,432,307</b>	<b>7,455,308</b>	<b>7,761,345</b>
<b>EXPENDITURES</b>					
Personnel Costs	4,579,644	4,669,391	4,298,483	4,400,283	4,609,928
Employee Benefits	1,110,202	1,119,352	1,141,685	1,316,934	1,378,142
Travel In-State	26,273	17,802	21,737	24,705	22,031
Travel Out-of-State	-	-	2,850	-	2,850
Repairs and Maintenance	713	557	266,948	2,809	3,766
Rentals and Leases	15,275	14,895	18,059	16,756	13,779
Utilities and Communications	16,507	54,048	301,312	353,274	471,004
Professional Services	495,890	458,020	423,410	335,573	383,912
Operating Expenses	255,730	261,735	251,725	328,605	267,251
Transportation Equip Operations	2,219	3,027	2,305	1,883	2,638
Grants and Benefits	398,650	398,650	509,928	509,928	523,723
Capital Outlay	-	-	-	-	-
Transportation Equip Purchases	-	-	-	-	-
Other Equipment Purchases	66,149	88,309	173,123	161,555	80,124
<b>TOTAL EXPENDITURES</b>	<b>6,967,252</b>	<b>7,085,786</b>	<b>7,411,565</b>	<b>7,452,305</b>	<b>7,759,148</b>
<b>LESS SPECIAL REVENUE CARRIED OVER</b>	-	-	-	-	-
<b>UNALLOCATED APPROPRIATION</b>		74,632			
<b>LESS REVERSIONS</b>	229,174	91,489	23,592	3,003	2,197
<b>BALANCE UNENCUMBERED</b>	-	-	-	-	-

## Goals

### ADMINISTRATION

- Promote public trust and confidence through the efficient stewardship of public funds
- Recruit, select and train employees at all levels to be positive role models for juveniles
- Promote the efficient use of resources by providing the least restrictive environment for the juvenile while protecting the community
- License local juvenile justice programs in order to protect the welfare and safety of youth placed in these programs

### INSTITUTIONAL SERVICES

- Provide juvenile services within the framework of professional juvenile justice standards, legislative intent and available resources
- Hold juveniles accountable and responsible for their actions and teach them the consequences of their behavior
- Provide juvenile offenders opportunities to change behaviors based on an assessment of individual needs
- Place all juvenile offenders in a clean and safe environment that promotes dignity, responsibility, self-esteem, respect and a positive educational experience
- Promote the efficient use of resources by providing the least restrictive environment for the juvenile while protecting the community

### COMMUNITY SERVICES

- Provide juvenile services within the framework of professional juvenile justice standards, legislative intent and available resources
- Hold juveniles accountable and responsible for their actions and teach them the consequences of their behavior
- Provide juvenile offenders opportunities to change behaviors based on an assessment of individual needs
- Place all juvenile offenders in a clean and safe environment that promotes dignity, responsibility, self-esteem, respect and a positive educational experience
- Promote the efficient use of resources by providing the least restrictive environment for the juvenile while protecting the community

### COMMUNITY SUBSIDY

- Forge partnerships within the juvenile justice system, the community and the public and private sectors

### BOOT CAMP

- Subsidize 226 licensed community boot camp beds
- Provide timely and accurate payments to 8 boot camp programs

### SCHOOL DISTRICT INSTRUCTION

- Increase Youth Services School District communication
- Increase the effectiveness of school programs in safety, student activities and professional development
- Provide juvenile offenders opportunities to change behaviors based on an assessment of individual needs
- Place all juvenile offenders in a clean and safe environment that promotes dignity, responsibility, self-esteem, respect and a positive educational experience

### SCHOOL DISTRICT COMMUNITY EDUCATION

- Provide alternative academic program services and training for students with behavior and/or academic problems as means to deter commitment to DYS

## Mission Statement

The mission of the Alabama Department of Youth Services is to enhance public safety by holding juvenile offenders accountable through the use of institutional, educational, and community services that balance the rights and needs of the victims, communities, courts, and offenders.



# Directory

Executive Director - J. Walter Wood, Jr.

Executive Assistant to the Director – Marcia Calender

Deputy Director for Administration – Allen L. Peaton

Deputy Director for Programs – Tim Davis

Treatment Coordinator – Alesia Allen

General Counsel - William J. Samford, II

Deputy Attorney General – Dudley Perry

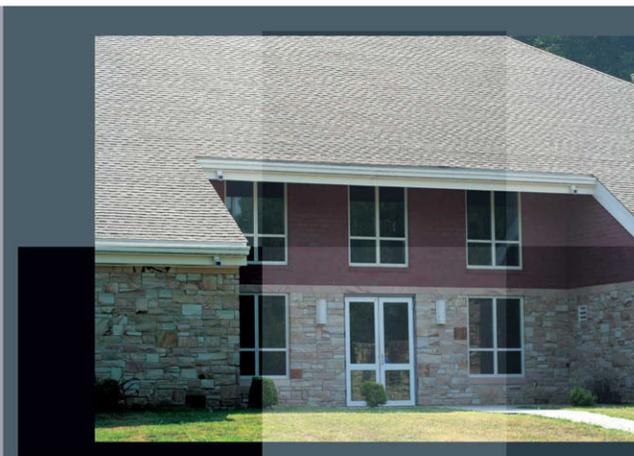
Community Services Division- Anita Boswell, Adm.

Institutional Services Division - G. Wayne Booker, Adm.

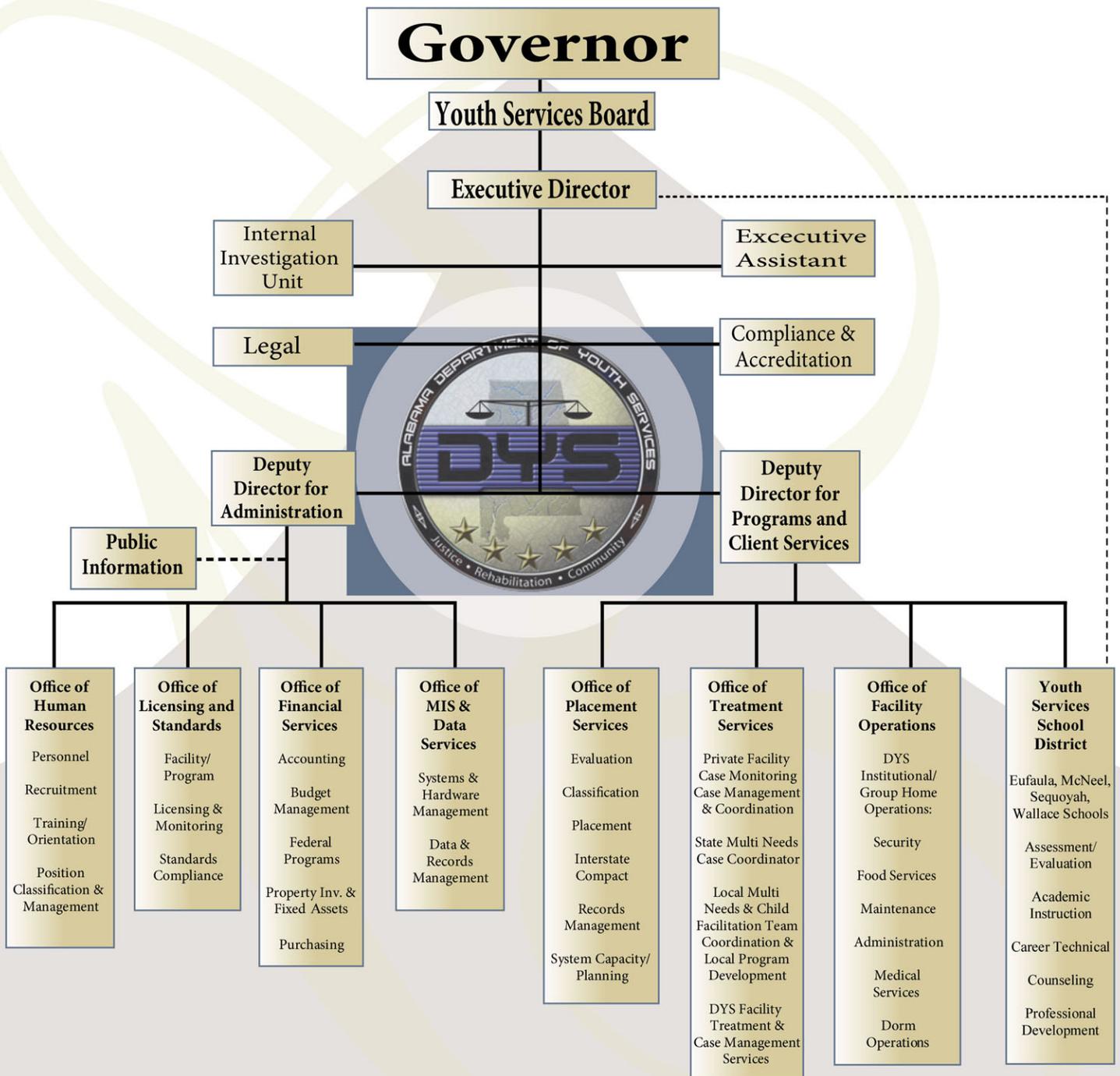
Superintendent of Education - John C. Stewart, Ed. D.

Licensing and Standards - Robert Matthews, Adm.

Screening and Placement – Patrick J. Pendergast, Adm.



# Organizational Chart



Revised June 28, 2002